# MANITOBA HEALTH SERVICES COMMISSION

## CAPITAL PROGRAM

## 1989 - 1990

STATEMENT BY:

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MINISTER OF HEALTH

**1989/90 CAPITAL PROGRAM ESTIMATES**

NOVEMBER 1989

MR. CHAIRMAN, I AM PLEASED TO TABLE BEFORE THIS COMMITTEE TODAY THE 1989/90 CAPITAL PROGRAM ESTIMATES FOR THE MANITOBA HEALTH SERVICES COMMISSION.

CONSISTENT WITH PAST PRACTISE AND THE REQUIREMENTS OF CONSTRUCTION PLANNING, THE CAPITAL ESTIMATES FOR 1989/90 REPRESENT A BUDGETARY PROJECTION FOR THE FIVE YEAR PERIOD APRIL 1, 1989 THROUGH MARCH 31, 1994.

MR. CHAIRMAN, WHEN WE LAST DISCUSSED THE CAPITAL ESTIMATES IN NOVEMBER OF 1988, I PRESENTED A CAPITAL PROGRAM PLAN THAT PROVIDED A SOLID AND CONTEMPORARY BASE FOR SERVICE DELIVERY, WHILE AT THE SAME TIME, CONTEMPLATING THE NEEDS OF MANITOBANS WELL INTO THE NEXT CENTURY.

I AM PLEASED TO REPORT TO THIS COMMITTEE TODAY THAT MANITOBANS ARE BENEFITING FROM THIS PLAN: THE PEOPLE OF WINNIPEG WHO ACCESS HEALTH SERVICES AT THE FRED DOUGLAS LODGE, THE HEALTH SCIENCES CENTRE, THE ST. BONIFACE GENERAL HOSPITAL, THE SHARON HOME, AND THE TACHE NURSING HOME; AND THE PEOPLE OF BRANDON, ERICKSON, NEEPAWA, VIRDEN, PINE FALLS, VITA, BENITO, MANITOU, GIMLI, AND MORDEN WHERE NEW

AND IMPROVED FACILITIES AND SERVICES ARE NOW IN VARIOUS STAGES OF COMPLETION.

THIS GOVERNMENT REVIVED THE CAPITAL PROGRAM AT THE MANITOBA HEALTH SERVICES COMMISSION FROM THE FREEZE OF MY PREDECESSORS. AS A RESULT OF THE LAST CAPITAL PROGRAM CONSTRUCTION TOTALLING $95.7M HAS BEEN COMPLETED. THIS ACTIVITY WILL SEE PERSONAL CARE HOME BEDS; RENOVATION, REPLACEMENT, AND UPGRADE OF RURAL PRIMARY ACUTE CARE CENTRES; UPGRADE OF DIAGNOSTIC AND OUTPATIENT SERVICES; AND MODERNIZATION OF OUR MAJOR TERTIARY CARE CENTRES.

THIS CAPITAL PROGRAM REPRESENTS A STRATEGIC RESPONSE TO THESE REQUIREMENTS. IT IS THE PRODUCT OF CONSULTATION AND PARTNERSHIP WITH THE CONSUMERS OF HEALTH CARE, THE PROVIDERS OF HEALTH SERVICES, AND THE COMMUNITY AT LARGE THROUGH THE SEEKING OF ESSENTIAL ADVICE. CONSULTATION AND PARTNERSHIP WILL CONTINUE TO BE THE FOUNDING APPROACH OF DECISION MAKING IN THE CAPITAL PROGRAM.

IN MY PRESENTATION OF THE OPERATING ESTIMATES FOR THE DEPARTMENT OF HEALTH, THE ALCOHOLISM FOUNDATION OF MANITOBA, AND THE MANITOBA HEALTH SERVICES COMMISSION, I FREQUENTLY EMPHASIZED THE REPAIR, REFOCUS, AND REVITALIZATION OF THE HEALTH CARE SYSTEM IN MANITOBA. THE 1989/90 CAPITAL PROGRAM

WILL CONTINUE ON THIS FOUNDATION:

- o REVITALIZATION: THE UPGRADE AND REPLACEMENT OF RURAL HEALTH FACILITIES.

- o REFOCUS: THE PRACTICAL REDEVELOPMENT OF PROGRAMS AND SERVICES AT URBAN HEALTH FACILITIES;

- o REPAIR: THE RENEWAL OF AGING HEALTH CARE FACILITIES;

MR. CHAIRMAN, THERE IS NO END TO THE NUMBER OF DEMANDS PLACED ON THE CAPITAL PROGRAM. TO ADDRESS THESE DEMANDS WE MUST PROCEED ON THE PRINCIPLES OF SOUND MANAGEMENT AND AFFORDABILITY THAT WILL MAXIMIZE THE DESIRED IMPACTS, OUTCOMES, AND HEALTH BENEFITS FOR ALL MANITOBANS. I AM CONFIDENT THAT THIS WILL BE ACCOMPLISHED THROUGH:

- o THE CONTINUED MERGING OF TIME EXPIRED HOSPITALS AND PERSONAL CARE HOMES TO CREATE MODERN, FUNCTIONAL HEALTH CENTRES RESPONSIVE TO THE NEEDS OF THE COMMUNITIES IN WHICH THEY ARE LOCATED;

- THE EXPANSION AND IMPROVEMENT OF MORE COST EFFECTIVE OUT PATIENT TREATMENT SUCH AS CHEMOTHERAPY, DIALYSIS, AND AMBULATORY SURGICAL SERVICES; AND,

- THE CONTINUED SUPPORT OF MAJOR REDEVELOPMENT PROJECTS THAT WILL SEE OVER A LONGER PERIOD OF TIME THE INTRODUCTION OF MODERN BUILDING SYSTEMS AND SERVICES.

MR. CHAIRMAN, BY ANNOUNCING THE PROJECTS IN THE SCHEDULES ATTACHED, I AM PROVIDING THE NECESSARY AUTHORITY TO PROCEED THROUGH THE CAPITAL CONSTRUCTION AND PLANNING PROCESS.

PROJECTS IN CONSTRUCTION (SCHEDULE I)
AT THE PRESENT TIME, THERE ARE 17 MAJOR PROJECTS WITH AN ESTIMATED VALUE OF $54M WHICH ARE ADVANCED IN THE CONSTRUCTION PHASE AND WHICH ARE EXPECTED TO BE OPERATIONAL WITHIN THE NEXT TWELVE MONTHS.

PROJECTS APPROVED FOR CONSTRUCTION (SCHEDULE II)
APPROVAL IS PROVIDED TO PROCEED TO CONSTRUCTION DURING THE NEXT YEAR FOR ANOTHER 28 MAJOR PROJECTS VALUED AT $241.5M AND A NUMBER OF MINOR PROJECTS VALUED AT $5M.

PROJECTS APPROVED FOR ARCHITECTURAL PLANNING (SCHEDULE III)
AUTHORIZATION IS ALSO INCLUDED FOR 22 PROJECTS WITH AN ESTIMATED VALUE OF $318.9M TO PROCEED WITH THE COMPLETION

OF ARCHITECTURAL PLANNING IN PREPARATION FOR A CONSTRUCTION START IN FUTURE YEARS.

PROJECTS PENDING RECOMMENDATIONS OF HEALTH ADVISORY NETWORK (SCHEDULE IV)

CAPITAL DECISIONS AT THE WINNIPEG MUNICIPAL HOSPITAL, THE GRACE HOSPITAL, AND THE CONCORDIA HOSPITAL WILL BE MADE AFTER RECEIPT OF HEALTH ADVISORY NETWORK RECOMMENDATIONS ON EXTENDED CARE NEEDS IN THE HEALTH SERVICE SYSTEM.

PROJECTS APPROVED FOR FUNCTIONAL PROGRAMMING (SCHEDULE V)

PROJECTS APPROVED FOR FUTURE CONSIDERATION (SCHEDULE VI)

MR. CHAIRMAN, THE CONSTRUCTION PROGRAM DOES NOT END WITH THE ANNOUNCEMENT OF SPECIFIC PROJECT DETAILS. STAFF FROM THE MINISTRY OF HEALTH WILL CONTINUE TO WORK CLOSELY WITH COMMUNITIES AND FACILITIES IN THE DEVELOPMENT OF HEALTH CARE ROLE DEFINITIONS AND FUNCTIONAL PROGRAMS. THE OUTCOME OF THIS ACTIVITY IS THE BLUEPRINT FOR FUTURE HEALTH SERVICES IN THIS PROVINCE. SCHEDULES V AND VI IDENTIFY PROJECTS WHICH ARE UNDER ACTIVE CONSIDERATION FOR FUTURE CAPITAL PROGRAM REQUIREMENTS.

SCHEDULE I

PROJECTS IN CONSTRUCTION

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **EASTMAN REGION** | |
| Pine Falls | - New 20 bed PCH added to the new hospital |
| Vita | - Hospital replacement with 10 acute care beds and 14 additional PCH beds |
| **INTERLAKE REGION** | |
| Gimli-Betel | - Replacement of the 95 bed home with a new 80-bed facility |
| **PARKLANDS REGION** | |
| Benito | - New facility containing 25 personal care and hospital beds plus ambulatory space to replace the existing hospital |
| **WESTMAN REGION** | |
| Erickson | - New facility containing 26 personal care and hospital beds and ambulatory/clinic space to replace the existing hospital |
| Neepawa - Eastview Lodge | - Upgrading including life safety and other improvements |
| Virden Hospital | - Replace the existing 32 bed hospital with a new 25 bed facility |
| **CENTRAL REGION** | |
| Manitou | - New facility with 26 personal care and hospital beds plus ambulatory/clinic space to replace the existing hospital |
| Morden Hospital | - Major upgrade of emergency and outpatient areas to accommodate chemotherapy, dialysis and day services |
| Foyer Notre Dame | - Facility upgrade to accommodate program change |

SCHEDULE I

PROJECTS IN CONSTRUCTION

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| WINNIPEG REGION | |
| Fred Douglas Lodge | - Replace the existing hostel beds, upgrade the remaining PCH beds and add 19 new beds for a 140 bed PCH |
| Health Sciences Centre | - A. Phase II of a III phase emergency power upgrade replacing the main emergency power distribution system<br>- B. Upgrade and equip operating room - #2 and #10 for cardio vascular surgery and cystoscopy |
| St. Boniface Hospital | - A. Expansion of the Z block to accommodate Unisys administration & training<br>- B. Radiology upgrade(equip. purchased) |
| Sharon Home | - Upgrade dietary |
| Tache | - Renovations to accomodate maintenance services and enhancement of activities area |

SCHEDULE II

PROJECTS APPROVED FOR CONSTRUCTION

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **CENTRAL REGION** | |
| Gladstone - Third Crossing Manor | - Upgrade and expand facility for change in kitchen dining and storage area |
| Portage PCH | - New 60 bed PCH |
| **NORMAN REGION** | |
| Easterville | - Construction of nursing station/ residence |
| Thompson | - A new public health building to replace the existing time expired facility |
| **PARKLANDS REGION** | |
| Dauphin | - 25 new PCH beds added to the hospital |
| Roblin | - 30 additional PCH beds |
| Swan River PCH | - Replace the existing 50 bed hostel with 70 new PCH beds |
| **WESTMAN REGION** | |
| Brandon General Hospital | - Building upgrade including fire safety upgrade, renovation to psychogeriatric unit, intensive care nursery, mechanical systems, nuclear medicine, Westman Regional Laboratory Services Inc. and materials management |
| **WESTMAN REGION** | |
| Minnedosa Hospital | - Replacement of existing 35 bed hospital with new 27 bed facility |
| Minnedosa PCH | - Upgrade existing PCH following the hospital relocation |

SCHEDULE II

PROJECTS APPROVED FOR CONSTRUCTION

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **WINNIPEG REGION** | |
| Concordia Hospital | - Expand and upgrade Laboratory |
| Golden West PCH | - Existing hostel will be expanded and upgraded with additional 25 PCH beds |
| Grace General Hospital | - Expand and upgrade the diagnostic emergency & outpatient areas |
| Health Sciences Centre | - A. Radiology equipment and expansion (phase III)<br>B. Standby power phase III (replacement of the main emergency power distribution system)<br>C. Ambulatory care project - phase I<br>- phase II<br>- phase III<br>This consolidates and expands ambulatory care programs in the General Centre<br>D. Psychiatry - construct a new free-standing facility for inpatient and outpatient services. Project will result in the development of 112 beds including forensic beds and the replacement of 92 existing beds. This will allow for the demolition of some older sections.<br>E. Building services upgrade (maintenance and improvement of the physical plant)<br>F. Program related renovations<br>G. Intermediate care nursery upgrade and expanded capacity |
| Klinic | - Facility renewal |
| Middlechurch Home | - Replacement of hostel beds |
| Misericordia Hospital | - New dietetics and stores as part of the phased redevelopment of the hospital |
| St. Boniface Hospital | - A. West-side redevelopment project including upgrading of the operating rooms and laboratories<br>B. Facility upgrade including life safety features, communication and fire & safety systems<br>C. Linear accelerator<br>D. Program related renovations |
| Sharon Home | - Addition of resident floor |
| Contingency | - For health facility regeneration and requirements of regulatory agencies |

SCHEDULE III

PROJECTS APPROVED FOR ARCHITECTURAL PLANNING

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **CENTRAL REGION** | |
| Altona Hospital | - Replace existing 32 bed hospital with a new 22 bed facility |
| Morden/Winkler Hospital | - Regional Hospital to replace the existing Winkler and Morden facilities |
| Portage Hospital | - Major hospital renovations and upgrading including life safety |
| **EASTMAN REGION** | |
| Beasejour Hospital | - Major upgrade |
| Beasejour PCH | - Renovations for fire safety upgrade and kitchen renovations plus 10 additional beds |
| St. Pierre | - Replace existing 19 bed hospital with new 14 bed hospital and 6 additional PCH beds |
| **INTERLAKE REGION** | |
| Stonewall Hospital | - New 15 bed hospital to replace existing 18 bed hospital plus clinic and ambulatory program space; renovations to existing PCH and addition of 20 PCH beds |
| **NORMAN REGION** | |
| Flin Flon Hospital | - Hospital upgrade and redevelopment |
| The Pas - St. Anthony's Hospital | - Expansion of diagnostic areas and improvements to patient area (bed reallocation) |

SCHEDULE III

PROJECTS APPROVED FOR ARCHITECTURAL PLANNING

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **PARKLANDS REGION** | |
| Dauphin | - Public health building |
| Swan River Hospital | - Hospital upgrading and expansion |
| Ste. Rose - Dr. Gendreau PCH | - Add 25 PCH beds to this 40 bed facility |
| **WESTMAN REGION** | |
| Brandon Hospital | - Major redevelopment and upgrading of the hospital |
| Carberry | - Replace existing hospital and provide additional PCH beds |
| Elkhorn | - 20 PCH beds & 4 multi-use beds & clinic to replace the existing |
| Killarney - Lakeview PCH | - Replacement of hostel with 30 PCH beds |
| Wawanesa Hospital | - Replacement of the hospital with a multi-purpose unit juxtaposed to the existing PCH (6 multi-use beds) |
| **WINNIPEG REGION** | |
| Cadham Provincial Laboratory | - Expansion of this facility to accommodate increased volume and the need for new programs - space for the Office of the Chief Medical Examiner will be included |
| Holy Family Home | - PCH link with Elderly Person Housing Unit |
| Manitoba Cancer Treatment & Research Foundation | - Expansion/renovation of facility at the Health Sciences Centre |
| Misericordia Hospital | - Remainder of the multi-phase redevelopment |
| Red Cross Society | - Replacement of existing building |

SCHEDULE IV

PROJECTS AWAITING GOVERNMENT REVIEW

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| WINNIPEG REGION | |
| Concordia Hospital | - 60 extended treatment beds |
| Grace General Hospital | - 30 extended treatment beds |
| Winnipeg Municipal Hospital | - Phase I of a major redevelopment |

* Decisions to procede with these extended treatment beds will await government review of recommendations of the Health Advisory Network. Announcements may follow in the balance of the fiscal year.

SCHEDULE V

PROJECTS APPROVED FOR FUNCTIONAL PROGRAMMING

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **CENTRAL REGION** | |
| Morris | - a review of health facilities in this district |
| Notre Dame | - a request to replace the hospital |
| **EASTMAN REGION** | |
| Ste. Anne | - support services now located in a time-expired residence need to be replaced and the hostel beds to be reduced in number |
| **NORMAN REGION** | |
| The Pas | - St. Paul's Residence renovation/replacement |
| Flin Flon | - replacement of hostel beds |
| **PARKLANDS REGIONS** | |
| McCreary | - a request to upgrade the hospital |
| **WESTMAN REGION** | |
| Birtle | - a request to upgrade the hospital |
| Deloraine-Melita | - upgrading of these two facilities |
| Souris/Hartney/ Victoria Park Lodge | - rationalization of PCH resources in this health district |

SCHEDULE V

PROJECTS APPROVED FOR FUNCTIONAL PROGRAMMING

| FACILITY | PROJECT DESCRIPTION |
|---|---|
| **INTERLAKE REGION** | |
| Selkirk | - Chronic care forensic facility |
| **WINNIPEG REGION** | |
| Health Sciences Centre | - A. Major Redevelopment<br>- B. Ambulatory Care - final phase of the upgrading of this area |
| Citizen's Health Action | - C. Expand and upgrade Core area health facility |
| Donwood Manor | - upgrade of the existing personal care home |
| St. Boniface Hospital | - redevelopment project east side |

SCHEDULE VI

FACILITIES FOR FUTURE CONSIDERATION AS PROJECTS

In addition to the projects included in this capital program, preliminary studies and role examinations to determine the need, scope or priority of projects are underway or contemplated at a number of facilities. Projects for inclusion on future capital programs may result from these studies and discussions. Facilities under consideration at this time are as follows:

Betelstadur, Winnipeg
Convalescent Home
Lions Manor
Lynn Lake Hospital
Metro Kiwanis Court
Rosenort Eventide Personal Care Home
Treherne Personal Care Home